RANKED BY NUMBER OF MEMBERS IN THE REGION

	ORGANIZATION	CEO	MEMBERS*	PARTICIPATING DOCTORS/ HOSPITALS*	SERVICES
1	BLUE CROSS BLUE SHIELD OF MASS. / HMO BLUE 401 Park Dr., Boston, MA 02215 (617) 246-5000; www.bluecrossma.com	Andrew Dreyfus	2.1 million in Massachusetts	21,686 77	HMO Blue, indemnity, point-of-service, PPO dental, senior plans; health-education programs; \$150 fitness benefit; eyewear; reduced prices for Weight Watchers; 24-hour Nurseline
2	DELTA DENTAL OF MASSACHUSETTS 465 Medford St., Boston, MA 02129 (617) 886-1000; www.deltadentalma.com	Steven Pollock	More than 2 million in Massachusetts	96% of all dental locations in Massachusetts	Three dentist networks offering a multitude of dental plans; dual-option dental programs
3	TUFTS HEALTH PLAN 1441 Main St., Springfield, MA 01103 (413) 746-8200; www.tuftshealthplan.com	James Roosevelt Jr.	1,033,640 in Massachusetts, Connecticut, Rhode Island, and New Hampshire	25,000 90	HMO, point-of-service, and PPO plans
4	HARVARD PILGRIM HEALTH CARE 93 Worcester St., Wellesley, MA 02481 (888) 888-4742; www.harvardpilgrim.org	Eric Schultz	971,000 in Massachusetts, New Hampshire, and Maine	28,000 135	HMO, PPO, point-of-service plans; high-deductible plans; fitness reimbursement; eyewear program
5	CIGNA 900 Cottage Grove Road, Bloomfield, CT 06002 (860) 226-6000; www.cigna.com	David Cordani	700,000 in New England	59,700 194	Integrated suite of medical, dental, behavioral-health, pharmacy, and vision-care benefits, as well as group life, accident, and disability insurance
6	BLUE CROSS BLUE SHIELD OF MASS. / DENTAL BLUE 401 Park Dr., Boston, MA 02215 (617) 246-5000; www.bluecrossma.com	Andrew Dreyfus	600,000 in Massachusetts	3,200 dental locations in Mass., New Hampshire, and Rhode Island	Dental Blue PPO provides access to more than 90% of the providers in Massachusetts, New Hampshire, and Rhode Island through the Dental Blue traditional indemnity network; plan offers access to a network of nearly 103,000 provider locations nationwide
7	CONNECTICARE 175 Scott Swamp Road, Farmington, CT 06034 (860) 674-5700; www.connecticare.com	Michael Wise	240,000 in Western Mass., Connecticut, and New York	22,000 126	Open-access HMOs and HMO Personal Care plan on a fully insured and self-funded basis; point-of-service options; work-site wellness and disease-management programs
8	FALLON HEALTH 10 Chestnut St., Worcester, MA 01608 (508) 799-2100; www.fchp.org	Patrick Hughes	223,512 in Massachusetts	17,000 57	HMO; PPO; dental club; health-club reimbursement; \$0 co-pay on annual checkups; 24/7 Nurseline; worksite wellness; Fallon Senior Plan
9	HEALTH NEW ENGLAND One Monarch Place, Suite 1500 Springfield, MA 01144 (413) 787-4004; www.hne.com	Maura McCaffrey	More than 182,000 in Massachusetts	7,300 21	Locally owned and operated; flexible health-plan designs including HMO, PPO, high-deductible plans, and self-funded options for employers and individuals; no referrals for in-network specialists; \$0 co-pay for most preventive services; fitness/Weight Watchers benefit; wellness and disease-management programs; Medicare Advantage plans for individuals and employer groups; plan options available through the Health Connector
10	ALTUS DENTAL 10 Charles St., Providence, RI 02904 (877) 223-0577; www.altusdental.com	Joseph Nagle	120,000 in Massachusetts and Rhode Island	6,300 dental locations in Massachusetts and Rhode Island	Members of dental PPO are welcome at 53,000 additional dental locations nationwide through Connection Dental Network